



survey title:

2009 Agile Project Initiation

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current report: Default Report



Response Summary

Total Started Survey: 280

Total Completed Survey: 223 (79%)

Page: Who Are You?

1. POSITION: Which best describes your current position?

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| | Response Percent | Response Count |
|--|------------------|----------------|
| Agile Team Member <input type="checkbox"/> | 6.8% | 19 |
| Architect <input type="checkbox"/> | 11.4% | 32 |
| Business Analyst <input type="checkbox"/> | 5.4% | 15 |
| Business Stakeholder <input type="checkbox"/> | 0.4% | 1 |
| IT Manager <input type="checkbox"/> | 7.1% | 20 |
| Operations/Support <input type="checkbox"/> | 0.7% | 2 |
| Product Owner <input type="checkbox"/> | 3.6% | 10 |
| Programmer <input type="checkbox"/> | 12.1% | 34 |
| Project Manager <input type="checkbox"/> | 17.9% | 50 |
| QA/Test <input type="checkbox"/> | 2.1% | 6 |
| Team Lead/Scrum Master <input type="checkbox"/> | 22.9% | 64 |
| Other <input type="checkbox"/> | 9.6% | 27 |
| answered question | | 280 |
| skipped question | | 0 |

2. EXPERIENCE: How many years of work experience do you have? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|------------------|----------------|
| None <input type="checkbox"/> | 0.7% | 2 |
| Less than 2 years <input type="checkbox"/> | 4.3% | 12 |
| 2 to 5 years <input type="checkbox"/> | 10.4% | 29 |
| 5 to 10 years <input type="checkbox"/> | 22.1% | 62 |
| 10 to 20 years <input checked="" type="checkbox"/> | 40.4% | 113 |
| 20+ years <input type="checkbox"/> | 22.1% | 62 |
| answered question | | 280 |
| skipped question | | 0 |

3. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|------------------|----------------|
| 1 to 10 <input type="checkbox"/> | 21.4% | 60 |
| 11 to 50 <input checked="" type="checkbox"/> | 27.5% | 77 |
| 51 to 100 <input type="checkbox"/> | 17.1% | 48 |
| 101 to 500 <input type="checkbox"/> | 20.4% | 57 |
| 501 to 1000 <input type="checkbox"/> | 3.2% | 9 |
| 1000+ <input type="checkbox"/> | 10.4% | 29 |
| answered question | | 280 |
| skipped question | | 0 |

4. SECTOR: Which sector is your organization primarily in? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--------------------------|------------------|----------------|
| answered question | | 280 |
| skipped question | | 0 |

4. SECTOR: Which sector is your organization primarily in?

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| | | | |
|-----------------------------------|--------------------------|--------------|------------|
| e-Commerce | <input type="checkbox"/> | 6.4% | 18 |
| Financial | <input type="checkbox"/> | 12.9% | 36 |
| Government | <input type="checkbox"/> | 6.1% | 17 |
| IT Consulting | <input type="checkbox"/> | 15.0% | 42 |
| Manufacturing | <input type="checkbox"/> | 3.2% | 9 |
| Retail | <input type="checkbox"/> | 3.2% | 9 |
| Shipping | <input type="checkbox"/> | 0.4% | 1 |
| Technology (inc. Software) | <input type="checkbox"/> | 40.4% | 113 |
| Other | <input type="checkbox"/> | 12.5% | 35 |
| <i>answered question</i> | | | 280 |
| <i>skipped question</i> | | | 0 |

5. LOCATION: Where are you located?

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| | | Response Percent | Response Count |
|---------------------------------|--------------------------|-------------------------|-----------------------|
| North America | <input type="checkbox"/> | 49.3% | 138 |
| South/Central America | <input type="checkbox"/> | 5.4% | 15 |
| Europe | <input type="checkbox"/> | 32.5% | 91 |
| Asia | <input type="checkbox"/> | 9.3% | 26 |
| Australia/NZ | <input type="checkbox"/> | 2.5% | 7 |
| Africa | <input type="checkbox"/> | 1.1% | 3 |
| <i>answered question</i> | | | 280 |
| <i>skipped question</i> | | | 0 |

6. AGILE EXPERIENCE: How much experience at agile software development do you personally have? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|------------------|----------------|
| < 1 year <input type="checkbox"/> | 20.4% | 57 |
| 1-2 years <input type="checkbox"/> | 27.5% | 77 |
| 3-4 years <input type="checkbox"/> | 23.6% | 66 |
| 5-10 years <input type="checkbox"/> | 21.1% | 59 |
| > 10 years <input type="checkbox"/> | 1.8% | 5 |
| None <input type="checkbox"/> | 5.7% | 16 |
| answered question | | 280 |
| skipped question | | 0 |

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Page: Your Project

7. TEAM SIZE: How many IT people are/were on the project team? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--------------------------------------|------------------|----------------|
| 1-5 <input type="checkbox"/> | 29.9% | 63 |
| 6-10 <input type="checkbox"/> | 42.7% | 90 |
| 11-20 <input type="checkbox"/> | 14.7% | 31 |
| 21-50 <input type="checkbox"/> | 9.5% | 20 |
| 51-100 <input type="checkbox"/> | 2.4% | 5 |
| 101-200 <input type="checkbox"/> | 0.0% | 0 |
| 201-500 <input type="checkbox"/> | 0.0% | 0 |
| 501+ <input type="checkbox"/> | 0.5% | 1 |
| Don't Know <input type="checkbox"/> | 0.5% | 1 |
| answered question | | 211 |
| skipped question | | 69 |

8. CHARACTERISTICS: Which characteristics apply to the project? [Create Chart](#) [Download](#)

| | | Response Percent | Response Count |
|--|--------------------------|------------------|----------------|
| The team has daily access to stakeholders | <input type="checkbox"/> | 64.6% | 135 |
| There are many types of stakeholders | <input type="checkbox"/> | 68.9% | 144 |
| Regulatory compliance is an issue | <input type="checkbox"/> | 30.1% | 63 |
| This is a mission-critical project | <input type="checkbox"/> | 38.3% | 80 |
| We are evolving an existing legacy system | <input type="checkbox"/> | 51.2% | 107 |
| Our system accesses legacy data | <input type="checkbox"/> | 45.0% | 94 |
| Our system integrates with legacy systems/components | <input type="checkbox"/> | 57.4% | 120 |
| The team is co-located in a single room | <input type="checkbox"/> | 45.9% | 96 |
| answered question | | | 209 |
| skipped question | | | 71 |

9. PROJECT INITIATION: How long did it take for your project team to get started? This would include initial modeling, initial release planning, obtaining initial funding, identifying initial team members, setting up the initial team environment, and so on. This effort is often referred to as Sprint 0 (and sometimes pre-Sprint 0), Iteration 0, the Warm Up phase/sprint/iteration, or the Inception phase/sprint/iteration. Choose the best answer. [Create Chart](#) [Download](#)

| | | Response Percent | Response Count |
|--------------------------|--------------------------|------------------|----------------|
| < 1 week | <input type="checkbox"/> | 7.6% | 16 |
| 1 week | <input type="checkbox"/> | 9.5% | 20 |
| 2 weeks | <input type="checkbox"/> | 19.0% | 40 |
| 3 weeks | <input type="checkbox"/> | 11.8% | 25 |
| answered question | | | 211 |
| skipped question | | | 69 |

9. PROJECT INITIATION: How long did it [Create Chart](#) [Download](#) take for your project team to get started? This would include initial modeling, initial release planning, obtaining initial funding, identifying initial team members, setting up the initial team environment, and so on. This effort is often referred to as Sprint 0 (and sometimes pre-Sprint 0), Iteration 0, the Warm Up phase/sprint/iteration, or the Inception phase/sprint/iteration. Choose the best answer.

| | | | |
|--------------------------|--------------------------|-------|------------|
| 4 weeks | <input type="checkbox"/> | 17.1% | 36 |
| 5-6 weeks | <input type="checkbox"/> | 10.9% | 23 |
| 7-8 weeks | <input type="checkbox"/> | 2.8% | 6 |
| > 8 weeks | <input type="checkbox"/> | 11.8% | 25 |
| Don't know | <input type="checkbox"/> | 9.5% | 20 |
| answered question | | | 211 |
| skipped question | | | 69 |

10. INITIAL REQUIREMENTS: What was [Create Chart](#) [Download](#) your team's approach to initial requirements modeling? Check all that apply.

| | | Response Percent | Response Count |
|--|-------------------------------------|------------------|----------------|
| No modeling at all | <input type="checkbox"/> | 12.5% | 26 |
| High-level modeling using whiteboards and paper | <input checked="" type="checkbox"/> | 65.9% | 137 |
| High-level modeling using drawing tools | <input type="checkbox"/> | 16.8% | 35 |
| High-level modeling using modeling/CASE tools | <input type="checkbox"/> | 11.1% | 23 |
| Detailed modeling using whiteboards and paper | <input type="checkbox"/> | 18.8% | 39 |
| Detailed modeling using drawing tools | <input type="checkbox"/> | 10.6% | 22 |
| Detailed modeling using modeling/CASE tools | <input type="checkbox"/> | 5.3% | 11 |
| Initial models were provided to us | <input type="checkbox"/> | 12.0% | 25 |
| answered question | | | 208 |
| skipped question | | | 72 |


10. INITIAL REQUIREMENTS: What was your team's approach to initial requirements modeling? Check all that apply. [Create Chart](#) [Download](#)

| | | | |
|-------------------------------------|--------------------------|-------|------------|
| Enterprise models used as reference | <input type="checkbox"/> | 9.6% | 20 |
| Industry models used as reference | <input type="checkbox"/> | 12.0% | 25 |
| answered question | | | 208 |
| skipped question | | | 72 |

11. INITIAL ARCHITECTURE: What was your team's approach to initial architecture modeling? Check all that apply. [Create Chart](#) [Download](#)

| | | Response Percent | Response Count |
|--|-------------------------------------|---------------------|-------------------|
| No modeling at all | <input type="checkbox"/> | 15.4% | 32 |
| High-level modeling using whiteboards and paper | <input checked="" type="checkbox"/> | 59.1% | 123 |
| High-level modeling using drawing tools | <input type="checkbox"/> | 21.2% | 44 |
| High-level modeling using modeling/CASE tools | <input type="checkbox"/> | 8.2% | 17 |
| Detailed modeling using whiteboards and paper | <input type="checkbox"/> | 17.8% | 37 |
| Detailed modeling using drawing tools | <input type="checkbox"/> | 8.2% | 17 |
| Detailed modeling using modeling/CASE tools | <input type="checkbox"/> | 4.8% | 10 |
| Initial models were provided to us | <input type="checkbox"/> | 11.5% | 24 |
| Enterprise models used as reference | <input type="checkbox"/> | 13.5% | 28 |
| Industry models used as reference | <input type="checkbox"/> | 11.5% | 24 |
| answered question | | | 208 |
| skipped question | | | 72 |

12. INITIAL ESTIMATION: How did your team approach the initial estimation effort for your project? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|------------------|----------------|
| No initial estimate at all <input type="checkbox"/> | 7.6% | 16 |
| High-level estimate based on traditional estimation technique (e.g. COCOMO II, Function Points) <input type="checkbox"/> | 8.5% | 18 |
| High-level estimate based on agile estimation technique (e.g. planning poker) <input type="checkbox"/> | 28.4% | 60 |
| High-level estimate based on a reasonable guess of experience person(s) <input type="checkbox"/> | 35.5% | 75 |
| Detailed estimate based on traditional estimation technique <input type="checkbox"/> | 4.7% | 10 |
| Detailed estimate based on agile estimation technique <input type="checkbox"/> | 6.6% | 14 |
| Detailed estimate based on a reasonable guess of experience person(s) <input type="checkbox"/> | 5.7% | 12 |
| Don't know <input type="checkbox"/> | 2.8% | 6 |
|  Show replies Other (please specify) | | 3 |
| answered question | | 211 |
| skipped question | | 69 |

13. FUNDING STRATEGY: What approach to funding the project was taken? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|------------------|----------------|
| Fixed price <input type="checkbox"/> | 28.9% | 61 |
| Staged-gate funding <input type="checkbox"/> | 16.6% | 35 |
| Time and materials with delivery bonus(s) <input type="checkbox"/> | 1.9% | 4 |
| answered question | | 211 |
| skipped question | | 69 |

13. FUNDING STRATEGY: What approach to funding the project was taken?

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[Download](#)

| | | | |
|-------------------------------|--------------------------|-------|----|
| Time and materials | <input type="checkbox"/> | 26.5% | 56 |
| We are still negotiating this | <input type="checkbox"/> | 3.8% | 8 |
| Don't know | <input type="checkbox"/> | 22.3% | 47 |

answered question 211

skipped question 69

14. INITIAL SCHEDULE: How did your team approach the initial scheduling effort for your project?

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| | | Response Percent | Response Count |
|--------------------------------|-------------------------------------|------------------|----------------|
| No initial project schedule | <input type="checkbox"/> | 7.6% | 16 |
| High-level release plan | <input checked="" type="checkbox"/> | 76.8% | 162 |
| Detailed schedule | <input type="checkbox"/> | 11.8% | 25 |
| Don't know | <input type="checkbox"/> | 3.8% | 8 |

[Show replies](#) Other (please specify) 4

answered question 211

skipped question 69

15. END DATE: Does your project have a firm deadline?

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| | | Response Percent | Response Count |
|---|-------------------------------------|------------------|----------------|
| No, we will ship when our stakeholders tell us to | <input type="checkbox"/> | 14.2% | 30 |
| No, we are still negotiating | <input type="checkbox"/> | 8.1% | 17 |
| Yes, the end date is firm due to business need | <input checked="" type="checkbox"/> | 40.8% | 86 |
| Yes, the end date is firm due to legislation | <input type="checkbox"/> | 5.7% | 12 |

answered question 211

skipped question 69

15. END DATE: Does your project have a firm deadline? [Create Chart](#) [Download](#)

| | | | |
|---|--------------------------|-------|------------|
| Yes, we have promised an end date but it may change | <input type="checkbox"/> | 28.4% | 60 |
| Don't know | <input type="checkbox"/> | 2.8% | 6 |
| Show replies Other (please specify) | | | 8 |
| answered question | | | 211 |
| skipped question | | | 69 |

16. JUSTIFICATION: Did you need to justify this project to obtain funding? Check all that apply. [Create Chart](#) [Download](#)

| | | Response Percent | Response Count |
|--|--------------------------|------------------|----------------|
| We had to estimate the return on investment (ROI) | <input type="checkbox"/> | 36.5% | 62 |
| We had to estimate the net present value (NPV) | <input type="checkbox"/> | 6.5% | 11 |
| We had to show that our proposed solution was technically feasible | <input type="checkbox"/> | 55.9% | 95 |
| We had to show that our proposed solution could be supported by our operations group | <input type="checkbox"/> | 26.5% | 45 |
| We had to show that we considered commercial packages | <input type="checkbox"/> | 17.1% | 29 |
| We had to show that we considered offshoring the project | <input type="checkbox"/> | 9.4% | 16 |
| We had to show that our stakeholders agreed to the scope | <input type="checkbox"/> | 59.4% | 101 |
| Show replies Other (please specify) | | | 14 |
| answered question | | | 170 |
| skipped question | | | 110 |


17. VISION: We had to produce a project vision document, or something similar such as a project charter or stakeholder goals document, as part of project initiation. [Create Chart](#) [Download](#)

| | | Response Percent | Response Count |
|--------------------------|--------------------------|------------------|----------------|
| Yes | <input type="checkbox"/> | 56.4% | 119 |
| No | <input type="checkbox"/> | 37.0% | 78 |
| Don't Know | <input type="checkbox"/> | 6.6% | 14 |
| answered question | | | 211 |
| skipped question | | | 69 |

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Page: Thank You...

18. Please provide your email address so we may enter you in the drawing to potentially win one of ten copies of "Agile Project Management: Creating Innovative Products, 2nd Ed." by Jim Highsmith. Your email address will not be used for any other purpose and will be kept private. [Download](#)

| | Response Count |
|--|----------------|
|  Show replies | 208 |
| answered question | 208 |
| skipped question | 72 |

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