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Agile State of the Art - November 2011 Edit

Design Survey   Collect Responses   **Analyze Results**

View Summary

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Response Summary

Total Started Survey: 168
Total Completed Survey: 114 (67.9%)

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PAGE: WELCOME

1. AGILE EXPERIENCE: I will be answering this survey from the point of view of:

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	Response Percent	Response Count
I am currently on a project team where we believe we are agile	**44.6%**	**75**
I am currently on a project team where we are trying to become more agile	28.6%	48
I am not currently on an "agile team", but have been in the past (and will discuss the most recent one)	17.9%	30
I have never been involved with an agile team	8.9%	15
	answered question	168
	skipped question	0

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PAGE: YOUR PROJECT

2. TEAM SIZE: How large is/was your agile team? Please include all IT/systems staff and stakeholder representatives such as product owners or product managers. Do not include stakeholders.

Create Chart   Download

	Response Percent	Response Count
1-5	18.4%	26
6-10	**44.7%**	**63**
11-15	14.9%	21
16-20	6.4%	9
21-30	5.7%	8
	answered question	141
	skipped question	27

2. TEAM SIZE: How large is/was your agile team? Please include all   Create Chart   Download
IT/systems staff and stakeholder representatives such as product owners or product managers. Do not include stakeholders.

31-50	2.1%	3
51-100	3.5%	5
101-250	2.1%	3
251+	2.1%	3

	answered question	**141**
	skipped question	**27**

3. LOCATION: How are/were team members geographically distributed?   Create Chart   Download

	Response Percent	Response Count
Everyone is co-located (in same work room)	**26.2%**	**37**
Everyone works on same floor	15.6%	22
Everyone works in the same building	12.8%	18
Everyone works on the same campus (buildings within walking distance)	5.7%	8
Everyone works within driving distance	7.1%	10
Everyone works within the same time zone	3.5%	5
Everyone works within a three-hour time zone difference	8.5%	12
Some people are greater than three hour time zone difference away	20.6%	29

	answered question	**141**
	skipped question	**27**

4. COMMUNICATION FREQUENCY: How often do/did members of the   Create Chart   Download
development team interact with stakeholders (or their representatives)? Choose the most appropriate option.

	Response Percent	Response Count
Several times a day	**48.9%**	**69**
Once a day	9.2%	13
Several times a week	31.2%	44
Once a week	2.8%	4
At the start and end of each iteration/sprint	4.3%	6

	answered question	**141**
	skipped question	**27**

4. COMMUNICATION FREQUENCY: How often do/did members of the development team interact with stakeholders (or their representatives)? Choose the most appropriate option. Create Chart Download

Infrequently throughout the project	3.5%	5
	answered question	141
	skipped question	27

5. SUCCESS: How would you characterize the success of this project? Create Chart Download

	Response Percent	Response Count
Too early to tell	25.5%	36
Successful - We pretty much met all our success criteria	**41.8%**	**59**
Challenged - We clearly missed at least one or two key success criteria	28.4%	40
Failed - We clearly missed most if not all success criteria	2.8%	4
Don't know	1.4%	2
	answered question	141
	skipped question	27

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PAGE: YOUR ORGANIZATION'S AGILE ADOPTION

6. BENEFITS: What benefits, if any, do you believe your organization has gained from its adoption of agile? Create Chart Download

	Much improved	Improved	No change	Worse	Much worse	Don't know	Response Count
Quality of delivered product	24.1% (26)	**54.6% (59)**	14.8% (16)	2.8% (3)	0.0% (0)	3.7% (4)	108
Usability of delivered product	26.9% (29)	**51.9% (56)**	17.6% (19)	0.0% (0)	0.0% (0)	3.7% (4)	108
Return on investment (ROI)	19.4% (21)	**47.2% (51)**	15.7% (17)	0.0% (0)	0.9% (1)	16.7% (18)	108
Time to market/delivery	27.8% (30)	**40.7% (44)**	26.9% (29)	0.9% (1)	0.9% (1)	2.8% (3)	108
Stakeholder satisfaction	25.0% (27)	**55.6% (60)**	12.0% (13)	1.9% (2)	1.9% (2)	3.7% (4)	108
Productivity	25.0% (27)	**53.7% (58)**	13.0% (14)	3.7% (4)	0.9% (1)	3.7% (4)	108
Delivered documentation	2.8% (3)	29.6% (32)	**49.1% (53)**	11.1% (12)	2.8% (3)	4.6% (5)	108
					answered question		108
					skipped question		60

6. BENEFITS: What benefits, if any, do you believe your organization has gained from its adoption of agile? Create Chart Download

Ability to react to change	41.7% (45)	**50.9% (55)**	4.6% (5)	1.9% (2)	0.0% (0)	0.9% (1)	108
Operational (post delivery) effectiveness	10.2% (11)	**45.4% (49)**	30.6% (33)	0.9% (1)	2.8% (3)	10.2% (11)	108

answered question	108
skipped question	60

7. MEASUREMENT: How did you measure or determine the benefits, if at all? Download

	Response Count
Show Responses	75

answered question	75
skipped question	93

8. AGILE ADOPTION: How well do you agree with the following statements? Create Chart Download

	Highly agree	Agree	Neutral	Disagree	Highly disagree	Don't know	Response Count
We established an agile group/center to support our agile adoption efforts	7.6% (8)	**31.4% (33)**	21.9% (23)	26.7% (28)	9.5% (10)	2.9% (3)	105
IT and financial governance, including capitalization and budgeting processes, have been addressed and there is an officially recognized agile path	6.7% (7)	17.1% (18)	27.6% (29)	**30.5% (32)**	13.3% (14)	4.8% (5)	105
We are organized to support most agile practices	12.5% (13)	**34.6% (36)**	22.1% (23)	26.9% (28)	2.9% (3)	1.0% (1)	104
We have the two clocks problem, where agile teams want to move fast but some parts of the organization are not prepared to do so	29.8% (31)	**32.7% (34)**	14.4% (15)	14.4% (15)	5.8% (6)	2.9% (3)	104
We have environments and tooling required for end-to-end collaborative development	12.4% (13)	**40.0% (42)**	21.0% (22)	20.0% (21)	6.7% (7)	0.0% (0)	105
Agile teams can secure dedicated business expertise	10.7% (11)	**38.8% (40)**	29.1% (30)	14.6% (15)	2.9% (3)	3.9% (4)	103
Agile team members are assigned to a single team	23.1% (24)	**37.5% (39)**	12.5% (13)	23.1% (24)	2.9% (3)	1.0% (1)	104
Agile teams are judged primarily on traditional IT and cost based metrics	8.6% (9)	**39.0% (41)**	28.6% (30)	14.3% (15)	5.7% (6)	3.8% (4)	105
Agile teams are judged on business value creation	13.3% (14)	**41.0% (43)**	23.8% (25)	14.3% (15)	4.8% (5)	2.9% (3)	105
Our agile adoption effort has executive sponsorship	27.9% (29)	**38.5% (40)**	20.2% (21)	7.7% (8)	5.8% (6)	0.0% (0)	104

answered question	106
skipped question	62

8. AGILE ADOPTION: How well do you agree with the following statements?   Create Chart   Download

We are effectively addressing our barriers to agility	6.7% (7)	**39.4% (41)**	27.9% (29)	20.2% (21)	3.8% (4)	1.9% (2)	104

answered question	106
skipped question	62

9. CSM TRAINING: If you've taken Certified Scrum Master (CSM) training, what is your perspective of that training?   Create Chart   Download

	Response Percent	Response Count
I didn't take CSM training	57.4%	62
It was everything I needed for success	3.7%	4
It provided most of the knowledge that I needed for success	10.2%	11
It provided some of the knowledge that I needed for success	14.8%	16
It provided a very small part of knowledge that I needed for success	10.2%	11
It wasn't useful at all	3.7%	4

answered question	108
skipped question	60

10. IMPROVEMENT: If you were "CEO for a day", what one thing would you do in your organization to improve your agile adoption?   Download

	Response Count
Show Responses	86

answered question	86
skipped question	82

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PAGE: PROJECTS WITHIN YOUR ORGANIZATION

11. DEVELOPMENT PARADIGMS: Of the development projects currently in progress, what percentage of them would be following the given paradigms? Answers should be integers and add to 100.   Create Chart   Download

	Response Average	Response Total	Response Count
Fully Agile (0-100%) Show Responses	23.19	2,412	104

answered question	104
skipped question	64

11. DEVELOPMENT PARADIGMS: Of the development projects currently in progress, what percentage of them would be following the given paradigms? Answers should be integers and add to 100.   Create Chart   Download

Partially Agile (0-100%) Show Responses	**36.14**	**3,759**	104
Traditional/Serial (0-100%) Show Responses	34.67	3,606	104
Other (0-100%) Show Responses	5.99	623	104

answered question	**104**
skipped question	**64**

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PAGE: WHO ARE YOU?

12. ROLE: Which best describes your role on the agile project?   Create Chart   Download

	Response Percent	Response Count
Agile Coach/Mentor	**49.0%**	**51**
Agile Team Member	29.8%	31
Business Stakeholder	2.9%	3
IT Stakeholder	4.8%	5
Product Owner	1.9%	2
Other	11.5%	12

answered question	**104**
skipped question	**64**

13. EXPERIENCE: How many years of work experience do you have?   Create Chart   Download

	Response Percent	Response Count
None	0.0%	0
Less than 2 years	2.9%	3
2 to 5 years	3.8%	4
5 to 10 years	14.4%	15
10 to 20 years	**41.3%**	**43**
20+ years	37.5%	39

answered question	**104**
skipped question	**64**

14. AGILE EXPERIENCE: How many years of agile work experience do you have?

	Response Percent	Response Count
None	1.0%	1
Less than 2 years	28.8%	30
2 to 5 years	29.8%	31
5 to 10 years	**31.7%**	**33**
10 to 20 years	8.7%	9
20+ years	0.0%	0
	answered question	**104**
	skipped question	**64**

15. ORGANIZATION SIZE: Number of people in your organization?

	Response Percent	Response Count
1 to 10	5.8%	6
11 to 50	11.5%	12
51 to 100	5.8%	6
101 to 500	**27.9%**	**29**
501 to 1000	7.7%	8
1001-10,000	20.2%	21
10,001-50,000	5.8%	6
50,001+	13.5%	14
Don't know	1.9%	2
	answered question	**104**
	skipped question	**64**

16. INDUSTRY: What is the primary industry that your organization works in?

	Response Percent	Response Count
Communications - Energy and Utilities	2.9%	3
Communications - Media & Entertainment	5.8%	6
Communications - Telecommunications	8.7%	9
	answered question	**104**
	skipped question	**64**

16. INDUSTRY: What is the primary industry that your organization works in?　　Create Chart　　Download

Distribution - Consumer Products	1.0%	1
Distribution - Retail	1.0%	1
Distribution - Travel & Transportation	4.8%	5
Financial Services - Banking	10.6%	11
Financial Services - Financial Markets	4.8%	5
Financial Services - Insurance	3.8%	4
Industrial - Aerospace and Defense	1.0%	1
Industrial - Automotive	2.9%	3
Industrial - Electronics	1.9%	2
Industrial - Chemicals & Petroleum	1.0%	1
Public - Federal Government	2.9%	3
Public - Higher Education	1.9%	2
Public - Healthcare	3.8%	4
Public - Life Sciences (Pharma)	1.0%	1
Public - State and Local Government	4.8%	5
Multiple sectors	31.7%	33
Don't know	3.8%	4

answered question	104
skipped question	64

17. LOCATION: Where are you located?　　Create Chart　　Download

	Response Percent	Response Count
North America	53.8%	56
South/Central America	7.7%	8
Europe	23.1%	24
Asia	9.6%	10
Australia/NZ	4.8%	5
Africa	1.0%	1

answered question	104
skipped question	64

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PAGE: THANK YOU!

18. Please provide your email address so we may contact you if you are drawn. Your email address will not be used for any other purpose and will be kept private.

Download

	Response Count
Show Responses	104
answered question	**104**
skipped question	**64**