


How Agile Are You?

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Response Summary

Total Started Survey: 174
Total Finished Survey: 110 (63.2%)

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PAGE: WELCOME

1. AGILE EXPERIENCE: I will be answering this survey from the point of view of: [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
I am currently on a project team where we believe we are agile	41.4%	72
I am currently on a project team where we are trying to become more agile	32.2%	56
I am not currently on an "agile team", but have been in the past (and will discuss the most recent one)	16.1%	28
I have never been involved with an agile team	10.3%	18
AnsweredQuestion		174
SkippedQuestion		0

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PAGE: AGILE CRITERIA

2. VALUE: What strategies does your team follow to provide value to your stakeholders? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
We are producing working software every iteration/sprint during construction	77.5%	79
We actively consider usability issues in the development of the solution	65.7%	67
There were one or more iterations/sprints at the start of the project where we did not produce working software due to project initiation considerations	50.0%	51
At the start of the project we identified our key stakeholder groups and their goals	59.8%	61
We have regular discussions with key stakeholder groups to understand their goals throughout the project	73.5%	75
We have a definition of what it means to be done	63.7%	65
AnsweredQuestion		102
SkippedQuestion		72

2. VALUE: What strategies does your team follow to provide value to your stakeholders? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
We are implementing improvements to the business process	58.8%	60
We are making business personnel changes as a result of this project	10.8%	11
We are producing supporting documentation, such as user manuals or operations manuals	48.0%	49
Other (please specify if appropriate) Show Responses		2
AnsweredQuestion		102
SkippedQuestion		72

3. VALIDATION: What strategies does your team follow to validate their work? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
We perform our own regression testing on a regular basis	64.7%	66
We take a test-driven development (TDD) approach at the design level (e.g. via xUnit).	38.2%	39
We take a TDD approach at the requirements level (e.g. via acceptance tests or story tests)	43.1%	44
Regression testing is performed by an independent test team in parallel to development	30.4%	31
At the end of the project, "final" testing is performed before releasing the system by an independent test team	48.0%	49
We review our work with other technical people external to the team	29.4%	30
At the end of each iteration, we demo our work to key stakeholders	73.5%	75
We have "all hands" demos to a wider range of stakeholders every so often	35.3%	36
We include static code analysis in our build	41.2%	42
We include dynamic code analysis in our build	26.5%	27
We follow non-solo development techniques such as pair programming	35.3%	36
Other (please specify if appropriate) Show Responses		7
AnsweredQuestion		102
SkippedQuestion		72

4. STAKEHOLDERS: What strategies does your team follow when working with your stakeholders? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
	75.2%	76
AnsweredQuestion		101
SkippedQuestion		73

4. STAKEHOLDERS: What strategies does your team follow when working with your stakeholders? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
Our team has a product owner who represents the stakeholder community		
We work with specific stakeholders, particularly domain experts, on an as needed basis	61.4%	62
We have access to stakeholders, or their representatives, on a daily basis	51.5%	52
We demo the solution to stakeholders every iteration/sprint during construction	58.4%	59
We have a demo sandbox where stakeholders can work with an interim version of the system whenever they like	45.5%	46
We have a written requirements specification which defines what we need to deliver	44.6%	45
Stakeholders work with business analysts who provide requirements to our team directly	39.6%	40
Stakeholders work with business analysts who provide requirements to our product owner	28.7%	29
We did some initial requirements envisioning with our stakeholders to identify the scope and to populate our backlog at the start of the project	58.4%	59
Throughout the project we hold modeling sessions with stakeholder groups to repopulate the backlog	32.7%	33
Other (please specify if appropriate) Show Responses		4
AnsweredQuestion		101
SkippedQuestion		73

5. SELF ORGANIZATION: What strategies does your team follow to organize how they work together? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
Each iteration/sprint we hold a planning meeting where the team determines who will do what that iteration	73.5%	75
The project manager/coach/scrum master assigns tasks to team members	30.4%	31
We hold daily stand-up meetings to coordinate our activities	76.5%	78
Our product owner is responsible for prioritizing what our team produces	73.5%	75
We generate reports, such as burn down charts and defect trend charts, manually (perhaps via data entry into a tool)	43.1%	44
We produce a status report at least once an iteration for senior management	40.2%	41
Our tools are instrumented and populate a project reporting dashboard to automatically provide status information	44.1%	45
AnsweredQuestion		102
SkippedQuestion		72

5. SELF ORGANIZATION: What strategies does your team follow to organize how they work together? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
At least once a week, a senior manager will attend our daily stand up meetings to get a status update	20.6%	21
Senior management uses our status information, however provided, to help my team succeed	32.4%	33
Our organization has development standards (such as programming standards, data conventions, and user interface conventions)	58.8%	60
My team follows those development standards as appropriate	52.9%	54
Our organization has identified a common technical infrastructure	54.9%	56
My team leverages and builds towards this common technical infrastructure	48.0%	49
Other (please specify if appropriate) Show Responses		4
AnsweredQuestion		102
SkippedQuestion		72

6. REFLECTIVE IMPROVEMENT: What strategies does your team follow to improve the way that they work together? Please select all that apply (if any). [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
We hold a retrospective/reflection session at the end of each iteration/sprint to identify potential improvements for our team	74.0%	71
We hold a retrospective session several times throughout the project, but not every iteration, to identify potential improvements for our team	21.9%	21
We hold a "post mortem" meeting at the end of each project to identify potential improvements for future project teams	39.6%	38
We actively try to address the issues which we identify in the retrospective sessions throughout the project	75.0%	72
We measure and track our progress of adopting improvements to our process	40.6%	39
External auditors may review what we are doing during the project to help identify potential improvements	14.6%	14
Other (please specify if appropriate) Show Responses		1
AnsweredQuestion		96
SkippedQuestion		78

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PAGE: WHO ARE YOU?

7. POSITION: Which best describes your current position? [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
AnsweredQuestion		110
SkippedQuestion		64

7. POSITION: Which best describes your current position?	Create Chart	Download
Agile Team Member	11.8%	13
Architect/Architecture Owner	10.9%	12
Business Analyst	7.3%	8
Business Stakeholder	0.9%	1
IT Manager	8.2%	9
Operations/Support	0.9%	1
Product Owner	7.3%	8
Programmer	7.3%	8
Project Manager	8.2%	9
QA/Test	2.7%	3
Scrum Master/Team Lead	24.5%	27
Other	10.0%	11
	AnsweredQuestion	110
	SkippedQuestion	64

8. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization	Create Chart	Download
	ResponsePercent	ResponseCount
1 to 10	23.6%	26
11 to 50	24.5%	27
51 to 100	16.4%	18
101 to 500	21.8%	24
501 to 1000	2.7%	3
1000+	10.9%	12
	AnsweredQuestion	110
	SkippedQuestion	64

9. SECTOR: Which sector is your organization primarily in?	Create Chart	Download
	ResponsePercent	ResponseCount
e-Commerce	6.4%	7
Financial	17.3%	19
Government	9.1%	10
IT Consulting	10.9%	12
Manufacturing	0.9%	1
Retail	3.6%	4
Shipping	0.9%	1
Technology (inc. Software)	39.1%	43
Other	11.8%	13
	AnsweredQuestion	110
	SkippedQuestion	64

9. SECTOR: Which sector is your organization primarily in? [Create Chart](#) [Download](#)

AnsweredQuestion	110
SkippedQuestion	64

10. LOCATION: Where are you located? [Create Chart](#) [Download](#)

	ResponsePercent	ResponseCount
North America	47.3%	52
South/Central America	4.5%	5
Europe	31.8%	35
Asia	6.4%	7
Australia/NZ	6.4%	7
Africa	3.6%	4
AnsweredQuestion	110	
SkippedQuestion	64	

11. Please provide your email address so we may enter you in the drawing to potentially win one of [Download](#) five copies of the book Disciplined Agile Delivery. Your email address will not be used for any other purpose and will be kept private.

	ResponseCount
Show Responses	100
AnsweredQuestion	100
SkippedQuestion	74

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